



Zhen Ding Technology Holding Limited

COSO Enterprise Risk Management Framework

Compliance Report

References Standards :

ISO31000 Risk Management Guideline

COSO Enterprise Risk Management Framework

Industry Best Practices

Business Continuity Management

ISO Series Standards





I. Objectives

To implement risk management training and projects at Zhen Ding Technology Holding Limited and all sites, identifying explicit or implicit issues that may exist in the company's strategic and operational processes, and implementing mitigation plans for any high risks item.

II. Project Duration and Scope

Duration: 2024.4.1-2024.10.31

Scope: Zhen Ding Technology Holding Limited and its subsidiaries and affiliated companies.

1. Zhen Ding Technology Holding Limited

Address:P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205 Cayman Islands

Avary Holding (Shenzhen) Co., Limited

Address: 27F, Building A, Avary Time Center, No. 2038, Haixiu Rd., Haibing Community, Xin'an Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China

2. Zhen Ding Technology Co., Ltd.

Address: No.6, Lane 28, Sanho Road, Sanshi Village, Dayuan District, Taoyuan City, Taiwan,R.O.C

3. Garuda Technology Co., Ltd.

Address: 8F, No. 8, Baoqiang Road, Xindian District, New Taipei City, Taiwan, R.O.C

4. Boardtek Electronics Corporation

Address: No. 16, Jingjian 1st Road, Guanyin Industrial Park, Guanyin District, Taoyuan City, Taiwan, R.O.C

5. Avary Holding (Shenzhen) Co., Limited

Address: 27F, Building A, Pengding Age Building, No. 2038, Haixiu Rd., Haibing Community, Xin'an Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China

6. Fu Bo Industry (Shenzhen) Co., Ltd.

Address: AVARY Park, Songluo Road, Yanchuan Community, Yanluo Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China

7. Kuisheng Technology (Shenzhen) Co., Ltd.

Address: AVARY Park, Songluo Road, Yanchuan Community, Yanluo Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China

8. Hong Qi Sheng Precision Electronics (Qinhuangdao) Co., Ltd.

Address: No.18, Tengfei Road, Qinhuangdao Economic and Technological Development Zone, Hebei Province, China

9. Hong Heng Sheng Electronical Technology (Huaian) Co., Ltd.

Address: No.168, Fushikang Road, Huai'an Economic and Technological Development Zone, Jiangsu Province, China

10. Yuding Precision Electronics (Huaian) Co., Ltd.

Address: No. 18, Pengding Road, Huai'an Economic and Technological Development Zone, Jiangsu Province, China

11. Qing Ding Precision Electronics (Huaian) Co., Ltd.

Address: No. 8, Pengding Road, Huai'an Economic and Technological Development Zone, Jiangsu Province, China

12. Huaian Jia Wei Industrial Development Co., Ltd

Address: Room A306, Building 2, No. 111, Yingbin Avenue, Huai'an Economic and Technological Development Zone, Jiangsu Province, China

13. Leading Interconnect Semiconductor Technology (Shenzhen) Co., Ltd.

Address:No. 8, Langdong Road, Yanluo Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China



14. Leading Interconnect Semiconductor Technology (Qinhuangdao) Co., Ltd.

Address: No.18-2, Tengfei Road, Qinhuangdao Economic and Technological Development Zone, Hebei Province, China

15. Avary Logistics Services (Shenzhen) Co. Ltd

Address: 1F, Building A, Pengding Age Building, No. 2038, Haixiu Rd., Haibing Community, Xin'an Subdistrict, Bao'an District, Shenzhen, Guangdong Province, China

16. Zhen Ding Technology Singapore Private Limited

Address: 9 Raffles Place, #26-01, Republic Plaza, Singapore (048619)

17. Avary Technology (India) Private Limited

Address: No.28, Padur Road, Kuthambakkam Village, Poonamalle Taluk, Thiruvallur District, Tamil Nadu 600124, India

18. Zhen Ding Technology India Private Limited

Address: Unit No.01, 3rd Floor, No.27 Kamaraj Colony, 3rd Street, Kodambakkam, Chennai, TN 600024, India

19. Peng Shen Technology (Thailand) Co., Ltd.

Address: 530 Soi Sathupradit 58, Bangpongpan, Yannawa, Bangkok, Thailand

III. Project Implementation Standards


- ISO 31000 Risk Management Guidelines
- COSO Enterprise Risk Management Framework
- Internal Management Systems
- ISO Series Standards such as QEHS, ISO 27001, ISO 22301
- Lesson learned from external and internal environment


IV. Result

- 8 core group risk management training sessions (Over 2,000 people contributed to the course).
- Risk assessment reports for the group and each site, covering strategic risks, R&D risks, supply chain risks (including material, equipment, and services suppliers), data security risks, environmental safety risks, ESG risks, warehousing and logistics risks, power facility risks, compliance risks, etc., over 60 risk assessment reports were generated.
- Risk mitigation plans for high-risk areas at headquarters and various sites, reviewed by senior officials in each region. For details, see the list of risk mitigation plans.
- Risk Management Culture was established.

V. Attachments

- Risk Management Reports for Headquarters and All Sites
- Risk Mitigation Plans for Each Site




Auditor: Song, Lin

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